

# Integrated Delivery Systems Task Group Call



### Agenda

- I. Welcome & Charge Overview
- II. Introductions
- III. Task Groups on the HPV Roundtable
- IV. Discovery Presentations:
  - A. Mercy Kids
  - B. Parkland Hospital
  - C. American Cancer Society, North Region
- I. Next Steps



Varied definitions of IDS are provided in Table 1.

An organized, coordinated and collaborative network that: (1) links various	(Enthoven 2009)
health care providers, via common ownership or contract, across three domains of integration – economic, noneconomic, and clinical – to provide a coordinated, vertical continuum of services to a particular patient population or community and (2) is accountable both clinically and fiscally for the clinical outcomes and health status of the population or community served, and has systems in place to manage and improve them siv	(Enthoven 2009)
A delivery system which "provides or aims to provide a coordinated continuum of services to a defined population and are willing to be held clinically and fiscally accountable for the outcomes and the health status of the population served"xv	(Lega 2007)
An organization which "uses corporate structure, strategic alliances, governance, management approaches, culture, financial practices, clinical information systems, and other tools to facilitate and insure delivery of this type of care"xvi	(Moore & Coddington 2008)
The management and delivery of health services so that the clients receive a continuum of preventive and curative services, according to their needs over time and across different levels of the health system *vii*	World Health Organization's working definition of IDS (Pan American Health Organization 2008)
A network of organizations that provides, or arranges to provide, a coordinated continuum of services to a defined population and is willing to be held clinically and fiscally accountable for the health status of the population served xviii xix	(Pan American Health Organization 2008; Wan, Lin & Ma 2002)
An organization that, through ownership or formal agreements, vertically and horizontally aligns health care facilities, programs or services in order to offer a coordinated continuum of health care to a defined geographic population, and that is willing to be held responsible clinically and fiscally for the health status of that population <sup>sx</sup>	(Wan, Lin & Ma 2002)

# Integrated Delivery Systems: DEFINITIONS

Source: Essentials Hospital Institute, *Integrated Health Care:* 

Literature Review, viewable at: <a href="http://essentialhospitals.org/wp-">http://essentialhospitals.org/wp-</a>

content/uploads/2013/12/Integrated-Health-Care-Literature-Review-Webpost-8-22-13-CB.pdf



## PROPOSED FOCUS:

To champion and advance efforts of health systems that provide patient-centric, continuum-of-care services for HPV cancer prevention, diagnosis, and treatment, with a focus on systems serving 11-12 year olds.



### PROPOSED GOAL:

Encourage and influence
health systems to
prioritize HPV vaccination
through multi-faceted
interventions and systems
changes.

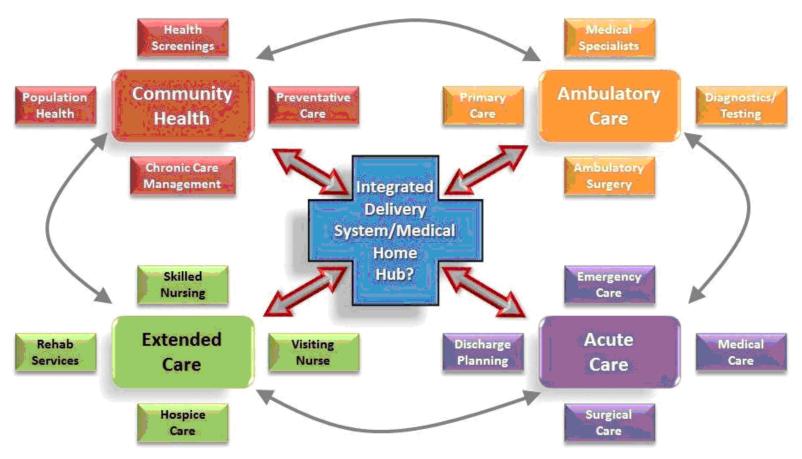


Image source: https://www.beckershospitalreview.com/hospital-management-administration/systemness-the-next-frontier-for-integrated-health-delivery.html

### **INTRODUCTIONS**



### **IDS TASK GROUP ROSTER**

Last updated June 11 2018

no.	ORGANIZATION	First Name	Last Name	Email	Job Title
1	Academic Pediatric Association	Cynthia	Rand	cynthia_rand@urmc.rochester.edu	Associate Professor, Pediatrics
2	Advocate Health Care	Frank	Belmonte	frank.belmonte@advocatehealth.com	Chief Medical Officer
3	American Academy of Pediatrics	Kristin	Oliver	IVICTIN AIIVAIMEEM AAII	Asst. Professor, Mount Sinai, Environmental Medicine & Public Health
4	American Cancer Society	Matt	Allison	matt.allison@cancer.org	Program Manager
5	American Cancer Society	Sara	Comstock	sara.comstock@cancer.org	Sr. Director, Hospital Systems
6	American Cancer Society	Jennifer	Nkonga	II ANNITAT NVANGS <i>IG</i> ICSNCAT ATG	Director, National HPV Roundtable, Health Systems & Provider Engagement

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no	ORGANIZATION	First Name	Last Name	Email	Job Title
7	American Society of Clinical Oncology	Janette	Merrill	janette.merrill@asco.org	Program Manager, Health Policy
8	Centers for Disease Control & Prevention	Achal	Bhatt	zgv8@cdc.gov	Public Health Analyst
9	Centers for Disease Control & Prevention	Mona	Saraiya	YZS2@cdc.gov	Medical Officer & Team Lead, Division of Cancer Prevention and Control's (DCPC's) Epidemiology and Applied Research Branch
10	Centers for Disease Control & Prevention	Melinda	Wharton	melinda.wharton@cdc.gov	Director, Immunization Services Division
11	Harold C. Simmons Comprehensive Cancer Center, University of Texas Southwestern Medical Center	Jasmin	Tiro	jasmin.tiro@utsouthwestern.edu	Assoc. Professor, Univ. of Texas Southwestern Medical Center
12	Immunization Action Coalition	Litjen (LJ)	Tan	lj.tan@immunize.org	Chief Strategy Officer
13	Mercy Kids	Elizabeth	Kubik	Elizabeth. Kubik@Mercy. Net	Manager, Strategic Initiatives
14	Mercy Kids	Howard	Schlansky	Howard. Schlansky@Mercy. Net	Chair, Mercy Clinic Pediatrics

### **IDS TASK GROUP ROSTER**

Last updated June 11 2018

no.	ORGANIZATION	First Name	Last Name	Email	Job Title
15	National Cancer Institute	Sara	Kobrin	Kobrins@mail.nih.gov	Branch Chief, Health Systems & Interventions Research
16	Ochsner Health System	April	Green	april.green@ochsner.org	Ambulatory Clinical Pharmacist - Population Health
	Parkland Health & Hospital System	Sentayehu	Kassa	SENTAYEHU.KASSA@phhs.org	Sr. Lead Physician
	Parkland Health & Hospital System	Noel	Santini	noel.santini@phhs.org	Sr. Medical Director, Ambulatory Services
19	Sanford Health	Andrea	Polkinghorn	Andrea.Polkinghorn@SanfordHealth.org	Immunization Strategy Leader, Enterprise Clinic Services

### **TASK GROUP FUNCTIONS:**

- Collaborative teamwork
- Leverage member organizations' expertise and channels
- Develop new solutions
- Time bound projects



### 2018 HPV Vaccination Roundtable: Project Criteria

CRITERIA	Necessary Goals	Desirable Goals
Responsive	Address HPV Roundtable's priority areas	Address PCP or NVAC recommendations
Collaborative	Engage members across sectors	Facilitate collaboration between different groups, and link cancer prevention and immunization sectors
Impactful	Affect measurable outcomes	Address important and clearly articulated problem, i.e. pass the "So what?" test
Feasible	Have a 1-1½ year timeline for completion, within budget e.g. \$20,000, and possibly with support of contractor(s)	Be likely to be completed on schedule
Novel	Provide a new or supportive solution that does not replicate existing resources	Offer <u>a</u> highly innovative solution to the problem identified
Sustainable	Support from member organizations into the future	May pass project ownership or management to member organizations for longer term maintenance
Member Supported	Members commit to actively participating on and implementing the collaborative project	Member organizations routinely incorporate and disseminate HPV Roundtable resources

### **DISCOVERY PRESENTATIONS:**

- 1. Mercy Kids
- 2. Parkland Hospital & Health System
- 3. American Cancer Society, North Region





### **Success Factors to HPV Initiative Success**

- Strong commitment to quality improvement and supporting business intelligence reporting
- Parent education/ outreach component
- Multiple organizational meeting structures to routinely review/evaluate progress
- Quarterly provider education forums
- Active RN follow-up with patients for series completion
- Cancer prevention emphasis at monthly staff meetings
- Lead physicians at clinics charged with improving providers performance through action planning
- Provider accountability for performance
- Partnership with school district

# HPV Vaccination Public Health Campaign North Region Cancer Control







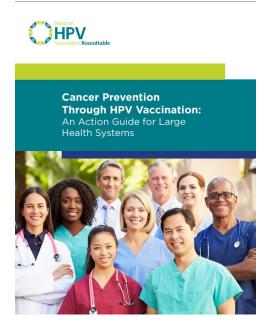
### **Overview**

ACS responds with North Region HPV identified as a **HPV** Roundtable ACS Mission: HPV environmental scan priority by ACS Board 'We're In' Campaign Cancer Free leads to focus on IDS Campaign NOR staff identify IDS Roundtable finalizes NOR staff begin Action Guide for to approach with assessment of IDS Large Health Systems campaign ask

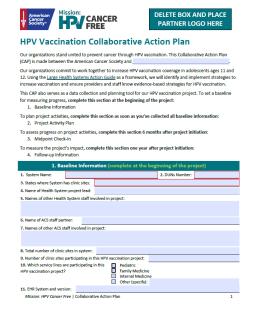


### What was the ask?

Partner with the American Cancer Society on our Mission: HPV Cancer Free campaign by implementing the Large Health Systems Action Guide and complete a Collaborative Action Plan.



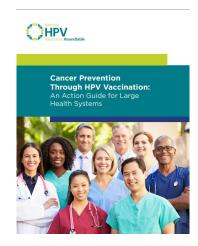






### What are systems agreeing to?

- Prioritize HPV vaccination as a QI project
- Establish an HPV vaccination QI team
- Assess HPV vaccination rates
- Set HPV vaccination goal(s)
- Host an internal event to kick-off for the campaign\*
- Organize and conduct provider and staff training
- Implement evidence-based interventions/policy changes
- Celebrate and share successes!





### What is ACS providing?

- Access to national experts in cancer control science
- Evidence-based project tools to maximize sustainable impact
- Provider and staff training and, if desired, recruitment of external presenters including oncologists and survivors of HPV-associated cancers
- A tool kit to promote the HPV campaign
- In-person and virtual on-going technical assistance
- Contribute resources to the kick-off event(s)
- External local, state and national partner resources to support efforts
- Assistance with recognition
- A platform to disseminate your lessons learned









### Systems Committed to implementing the Large Systems Action Guide & Collaborative Action Plan

- Allina
- Children's Hospital of Wisconsin
- Froedtert Health
- Hospital Sister Health System (HSHS)
- Mercy/CHI (Des Moines)
- Mercy (St. Louis)

- Mercyhealth (Wisconsin)
- Sanford Health
- St. Luke's (Idaho)
- ThedaCare
- UnityPoint
- University of Kansas Health



### **Planning & Data Collection**

• A <u>Collaborative Action Plan</u> (CAP) will serve as a planning and data collection tool the project.

There are 4 sections in the CAP:

Section 1: Baseline Information

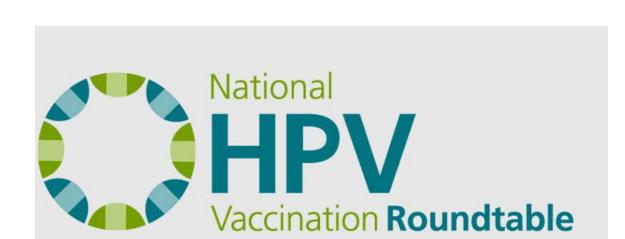
Section 2: Project Activity Plan

Section 3: Mid-Point Check-In

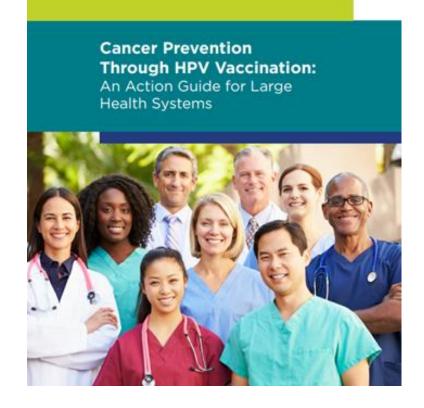
Section 4: Follow-Up Information



## **Evaluation Partnership with ACS VACs and the HPV Vaccination Roundtable**







### **Next Steps**

